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International Year
of Cooperatives
Cooperatives Build
a Better World



Sarv Sahkar, Sarv Sakaar

Sahkar Uday



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the Country in Every Field

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Cover Story

Reviving Inactive PACS: A Major Reform in the Cooperative Sector

In a significant move to strengthen the rural economy and enhance farmers' incomes through cooperatives, wide-ranging reforms are being undertaken in Primary Agricultural Credit Societies (PACS)—the foundational tier of India's cooperative structure.

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Operation Sindoor Pakistan Brought to Its Knees



In response to the heinous attack carried out by terrorists sent from Pakistan in Pahalgam, Jammu & Kashmir, the Indian Army launched Operation Sindoor. This operation not only destroyed terrorist camps located in Pakistan and Pakistan-occupied Kashmir (POK) but also devastated 11 Pakistani airbases, bringing the country to its knees.

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Health Services will be Available to Underprivileged

From the Editor's Desk

The Government has undertaken several significant measures to strengthen Primary Agricultural Credit Societies (PACS). Recognized as a top priority by the Central Government, the process of reinforcing the cooperative sector—from its grassroots unit, PACS, to the apex level—is progressing rapidly. As part of this initiative, a model bye-laws was drafted and circulated to all states, which they readily adopted. Subsequently, the Government decided to extend the benefits of various schemes run by Central Ministries to strengthen the business operations of PACS. Under the leadership of Union Minister for Home and Cooperation Shri Amit Shah, the Ministry has launched several landmark initiatives and historic schemes in a short span of time to make the cooperative sector vibrant and empowered. As the world enthusiastically celebrates the International Year of Cooperatives 2025, India's cooperative framework is also witnessing robust growth. The expansion and empowerment of PACS across the country are paving the way for rural India to achieve the goal of 'Prosperity through Cooperation.'

As part of the economic and administrative reforms in PACS, the Ministry has taken concrete steps by amending their bye-laws to transform them into multi-purpose entities. To ensure transparency, the computerization of nearly 63,000 PACS is in its final phase. In a historic initiative, the Ministry of Cooperation has launched the world's largest decentralized grain storage program, under which warehouses, custom hiring centers, primary processing units, and other agricultural infrastructure are being developed at the PACS level. PACS are no longer confined to credit distribution alone—they are now actively involved in warehouse management, dairy activities, seed distribution, and e-marketing, among other areas. This diversification is not only increasing farmers' incomes but also infusing new energy and direction into the rural economy.

Today, PACS have become the backbone of rural development. Their empowerment is not only accelerating the rural economy but is also expected to reduce seasonal unemployment. This initiative is projected to generate employment and income opportunities for nearly 13 crore farmers, particularly in rural areas. To make cooperative societies more inclusive, the participation of women and youth is being actively encouraged. This is fostering social harmony and strengthening the process of leadership development across the cooperative landscape.

The ongoing reforms in Primary Agricultural Credit Societies (PACS) are aligning Indian cooperatives with modernity, operational efficiency, and transparency—greatly strengthening farmers' trust in the system. Undoubtedly, in this journey of progress, cooperative societies are emerging as powerful agents of rural prosperity.

This issue of Sahkar Uday magazine presents insightful articles on the theme 'Strengthening Cooperatives through Reforms in PACS,' along with other useful and enriching information. We are confident that this edition will prove to be informative, inspiring, and valuable to our readers. ♦♦♦

Thanks and Regards!

'Jai Sahkar'



Our promise to the people of the country is the overall development of India. The policies we are working on today and the decisions we are taking are going to write the future of the country for a thousand years.

Shri Narendra Modi,
Prime Minister of India



Cooperatives in the Modi government are bringing positive changes in the lives of the underprivileged, the deprived and the farmers. The government is committed to providing primary health facilities to every citizen of the country.

Shri Amit Shah
Union Minister for Home and Cooperation



Under the guidance of Prime Minister Shri Narendra Modi and the able leadership of Union Minister for Home and Cooperation Shri Amit Shah, the cooperative sector in India is touching new heights. Being the nodal agency for cooperative organizations in the country, NCDC is continuously working to nurture and promote the cooperative spirit in PACS, dairy, fisheries and many cooperative organizations across India.

Shri Murlidhar Mohol
Union Minister of State, Ministry of
Cooperation, GoI

Cooperatives should move forward in the direction of ensuring that farmers get maximum economic benefits.

Shri Dileep Sanghani
President, NCUI & IFFCO



IFFCO Nano fertilizers like Nano Urea Plus and Nano DAP are proving to be revolutionary fertilizers for farmers. They not only increase crop yields but also protect the environment.

Dr Uday Shanker Awasthi
MD & CEO, IFFCO

Under the leadership of the Ministry of Cooperation, cooperatives are becoming the foundation of self-reliance of rural India. Initiatives like technological innovation, financial inclusion and direct access to the market have given a new identity to farmers and rural communities.

Ministry of Cooperation,
Government of India



Third Advance Estimates for 2024–25

New Record in Foodgrain Production

- India's foodgrain production surpasses 35.4 crore tonnes for the first time

Sahkar Uday Team

The welfare of farmers and the growth of agriculture have always been central to Prime Minister Shri Narendra Modi's vision. Due to the successful implementation of farmer-centric policies and schemes by the Central Government, active support from state governments, the relentless hard work of farmers, and the expertise of agricultural scientists, India has witnessed a bountiful increase in foodgrain reserves. A favourable monsoon last year also played a crucial role in boosting crop yields. In the crop year 2024–25, India's foodgrain production has reached an all-time high of 35.40 crore tonnes—a significant increase of 2.17 crore tonnes (6.5%) compared to 33.23 crore tonnes in 2023–24. The Third Advance Estimates for 2024–25, released by the Central Government, highlight record-breaking production in key crops including rice, wheat, maize, groundnut, and soybean.

During this period, rice production reached a record 1490.74 lakh tonnes, wheat 1175.07 lakh tonnes (record), and maize 422.81 lakh tonnes (record). Production of Shri Anna (nutri-cereals) stood at 180.15 lakh tonnes, tur (pigeon pea) at 35.61 lakh tonnes, and gram (chickpea) at 113.37 lakh tonnes. The total production of oilseeds was 426.09 lakh tonnes, which includes a record 118.96 lakh tonnes of groundnut, a record 151.80 lakh tonnes of soybean, and 126.06 lakh tonnes of rapeseed-mustard. Similarly, the total pulse production was 252.38 lakh tonnes, an increase of 9.92 lakh tonnes compared to 242.46 lakh tonnes in the previous year. Among pulses, moong (green gram) production stood at 38.19 lakh tonnes, which is 7.16 lakh tonnes higher than last year's 31.03 lakh tonnes. Tur (pigeon pea) production is estimated at 35.61 lakh tonnes, an increase of 1.44 lakh tonnes over the previous year's 34.17 lakh tonnes.

Prime Minister Shri Narendra Modi has consistently emphasized the goal of increasing agricultural production while reducing input costs to enhance farmers' incomes. To achieve this objective, several schemes have been effectively implemented. Whether it is providing loans at lower interest rates through the Kisan Credit Card (KCC), promoting the "Per Drop More Crop" initiative,

encouraging farm mechanization, ensuring the availability of affordable fertilizers, or offering substantial fertilizer subsidies amounting to over ₹2 lakh crore, or implementing the PM-KISAN (Pradhan Mantri Kisan Samman Nidhi) scheme—these efforts have yielded tangible results. Due to the government's sustained efforts, the production of food grains continues to rise steadily. Further initiatives are also being undertaken to boost the production of pulses and oilseeds.

In the current volatile global scenario, India's ample stock of food grains has become a key strength. Government warehouses are overflowing with food grains, and farmers themselves have abundant reserves. This abundance will help prevent inflationary pressure in domestic commodity markets, reduce dependence on imports, and strengthen India's position globally through increased exports.

Hike in MSP for Kharif Crops

The Cabinet Committee on Economic Affairs, chaired by Prime Minister Shri Narendra Modi, has approved an increase in the Minimum Support Prices (MSP) for 14 Kharif crops for the 2025–26 marketing season. The MSP has been raised to ensure that farmers receive remunerative prices for their produce. For the main Kharif crop, paddy, the MSP has been increased to ₹2,389 per quintal for Grade A variety and ₹2,369 per quintal for the common variety. Compared to the previous year, the highest increase in MSP has been approved for Nigerseed (Ramtil) by ₹820 per quintal, followed by Ragi (₹596 per quintal), Cotton (₹589 per quintal), and Sesame (Til) (₹579 per quintal). ♦♦♦

MSP of Major Crops		
Cereals	Minimum Support Price (₹ per quintal)	
	Year 2025-26	Year 2024-25
Paddy (Grade A)	2389	2320
Paddy (Common)	2369	2300
Maize	2400	2225
Tur (Arhar)	8000	7550
Mung	8768	8682
Urad	7800	7400
Jowar (Hybrid)	3699	3371
Jowar (Maldandi)	3749	3421
Millet	2775	2625
Ragi	4886	4290
Groundnut	7263	6783
Sunflower Seeds	7721	7280
Soybean (Yellow)	5328	4892



Reviving Inactive PACS

A Major Reform in the Cooperative Sector

Sahkar Uday Team

In a significant move to strengthen the rural economy and enhance farmers' incomes through cooperatives, wide-ranging reforms are being undertaken in Primary Agricultural Credit Societies (PACS)—the foundational tier of India's cooperative structure. The Ministry of Cooperation has already taken multiple initiatives to make PACS economically viable, including the computerization of their operations. Taking another major step in this direction, the government is now preparing to revive inactive PACS across the country. This revival will be supported by legal reforms. Union Minister for Home and Cooperation

- New policy to resolve PACS under liquidation and establish new ones: Shri Amit Shah
- Ministry of Cooperation to issue advisory to states for legal reforms
- Procedural and legal hurdles to be removed to reactivate dormant PACS
- Non-viable PACS to be deregistered and replaced with new ones

Shri Amit Shah recently announced at an event that the government will soon introduce a comprehensive policy for the settlement of PACS under liquidation and the formation of new PACS.

The PACS play a pivotal role

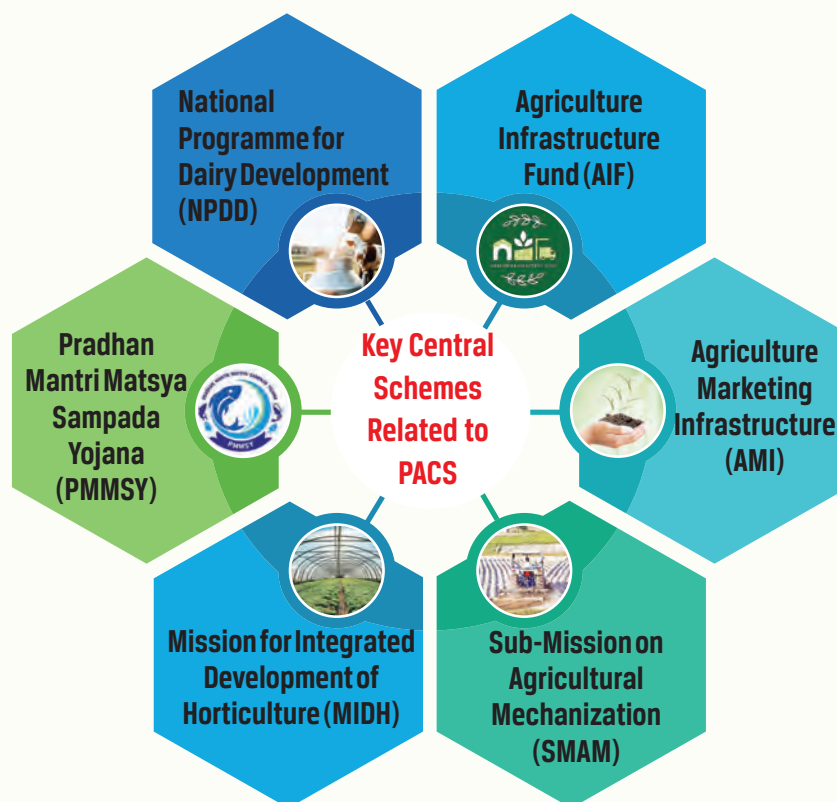
in connecting people with the cooperative movement and delivering its benefits to the grassroots. A robust cooperative structure is impossible without strong and active PACS. To realize Prime Minister Shri Narendra Modi's

vision of transforming rural India through 'Sahakar se Samriddhi' (Prosperity through Cooperation), the government has set a target to establish PACS in every panchayat where they currently do not exist by the year 2029. Under this mission, 2 lakh new PACS, dairy, and fisheries cooperative societies are to be established over a period of five years. According to data from the National Cooperative Database, between 15 February 2023 and 25 April 2025, a total of 19,619 new multipurpose primary cooperative societies (PACS/Dairy/Fisheries) have already been formed. These include PACS, LAMPS (Large Area Multi-Purpose Societies), and FSS (Farmers Service Societies). Currently, there are around 1.05 lakh existing PACS, of which more than 35,000 are inactive for various reasons. While some are under liquidation, others are non-functional due to different challenges and will now be reactivated through targeted reforms.

As per the National Cooperative Database, India has a total of 8,43,099 cooperative societies, out of which 8,39,244 are primary societies. Of these, 6,44,608 are active, while 1,48,329 societies are inactive and 46,307 are under liquidation.

Legal Reforms to Revive Dormant PACS

To improve the condition of inactive PACS, the government is initiating a phased approach focused on identification, legal simplification, and structural reform. The first step involves identifying PACS that have been dormant for four to five years but have the potential to be revived. Such PACS will be reactivated by addressing procedural and operational bottlenecks. For PACS that have remained inactive for 10 to 20 years and are entangled in lengthy legal processes, the Ministry of Cooperation is exploring legal reforms



that could allow for the cancellation of their registration. This would pave the way for the formation of new PACS in those panchayats. Since PACS are governed by state-specific laws, which vary widely across the country, the lack of legal uniformity presents a significant challenge. In many states, the absence of timely legal reforms has resulted in either non-functional PACS or PACS operating well below their capacity. Therefore, legal reforms will largely depend on the initiative and consent of state governments. To facilitate this, the Union Ministry of Cooperation will prepare guidelines and issue advisories to the states. Upon implementation of these advisories, states will amend their cooperative laws, thereby enabling the reactivation of dormant PACS.

This legal direction is part of a larger reform effort. Earlier, the Ministry had already introduced a

model set of bylaws for PACS, which has been adopted by all states. Now, the focus has shifted to simplifying legal processes to strengthen PACS as the backbone of the rural economy. The Ministry has consistently encouraged states to revive dormant PACS, but progress has been slow due to legal obstacles. Recognizing this, the current emphasis is on legal harmonization and reform to breathe new life into the PACS network and make it a vital component of rural economic development.

Structural Reforms from PACS to Apex

Under the leadership of Prime Minister Shri Narendra Modi, the Ministry of Cooperation has sounded the bugle for structural reforms 'from PACS to Apex,' accelerating the pace of the Indian cooperative movement. Due to the efforts of Shri Amit Shah, a new model byelaw has

been formulated for PACS, under which they have been permitted to undertake more than 22 types of businesses. These include setting up petrol pumps, becoming LPG distributors, opening Jan Aushadhi Kendras, Common Service Centres (CSCs), Pradhan Mantri Kisan Samridhhi Kendras, and constructing and operating warehouses under the PM Ann Bhandaran Yojana. The business scope of PACS is continuously expanding, strengthening the rural economy. To reinforce PACS, the Central Government has announced a special package of ₹5,000 crore. The effective efforts of the Ministry of Cooperation are now beginning to yield visible results.

For comprehensive reforms in the cooperative sector, the Ministry of Cooperation has undertaken more than 60 major initiatives. To make the functioning of PACS active at the rural level more transparent and efficient, model byelaws were prepared and sent to the states, which have been adopted by all states. This opened all avenues for the development of PACS. To modernize PACS, all active PACS are being computerized. The estimated cost of this project is ₹2,516 crore, out of which 60 % (₹1,528 crore) will be borne by the Central Government, while 30 % (₹736 crore) will be the contribution of the states and Union Territories. The remaining 10 % (₹252 crore) will be borne by NABARD. NABARD is also the nodal agency for this project.

47,000 PACS Onboarded

Under the project, approval has been granted for the computerization of 67,930 PACS. Out of these, 46,920 PACS have already been onboarded by connecting to NABARD's common software. The highest number of onboarded PACS is from Maharashtra (9,906), followed by Tamil Nadu, Madhya Pradesh, Bihar, Rajasthan, and Gujarat. The computerization

Business Activities Associated with PACS

- ▶▶ Distribution of seeds, fertilizers, and pesticides
- ▶▶ Dealership of LPG, petrol, and diesel
- ▶▶ Common Service Centers, Jan Aushadhi Kendras
- ▶▶ Procurement, storage (godowns and cold storage), and packaging of agricultural produce
- ▶▶ Fair price ration shops
- ▶▶ Fisheries, dairy, and poultry industries
- ▶▶ Custom hiring centers for farm machinery
- ▶▶ Cultivation of horticultural products
- ▶▶ Beekeeping, sheep, goat, and pig rearing
- ▶▶ Sericulture (silk production)
- ▶▶ Community service centers, branding, and marketing activities
- ▶▶ Insurance services, bank mitra, and business correspondents
- ▶▶ Tap water supply to every household (Jal Jeevan Mission)
- ▶▶ Biogas production
- ▶▶ Electricity bill distribution and collection centers
- ▶▶ Locker facility

of the remaining PACS is in its final stage. Today, due to the computer network, many state cooperative banks and district cooperative banks are connected with NABARD.

The government has developed software for PACS that enables farmers to open bank accounts in their native languages. Across the country, computerized PACS are operating in 11 major Indian languages including Hindi, Marathi, Gujarati, Punjabi, Bengali, Tamil, and Assamese. The provision for online auditing has also brought greater transparency in the cooperative sector.

With the computerization of PACS and their internet connectivity, all their operations have now become online. This has helped in the digitization of PACS records. Once

online and integrated with NABARD's unified software, multiple other services are being directly linked to PACS, expanding their business scope and improving the lives of those associated with cooperatives. PACS now have digital access to NABARD, and financial transactions of PACS are being monitored by the Reserve Bank of India. From the lowest to the highest levels, cooperative units are becoming interconnected, thereby directly benefiting the members of cooperative societies.

Transparency Enhanced Through Model Byelaws

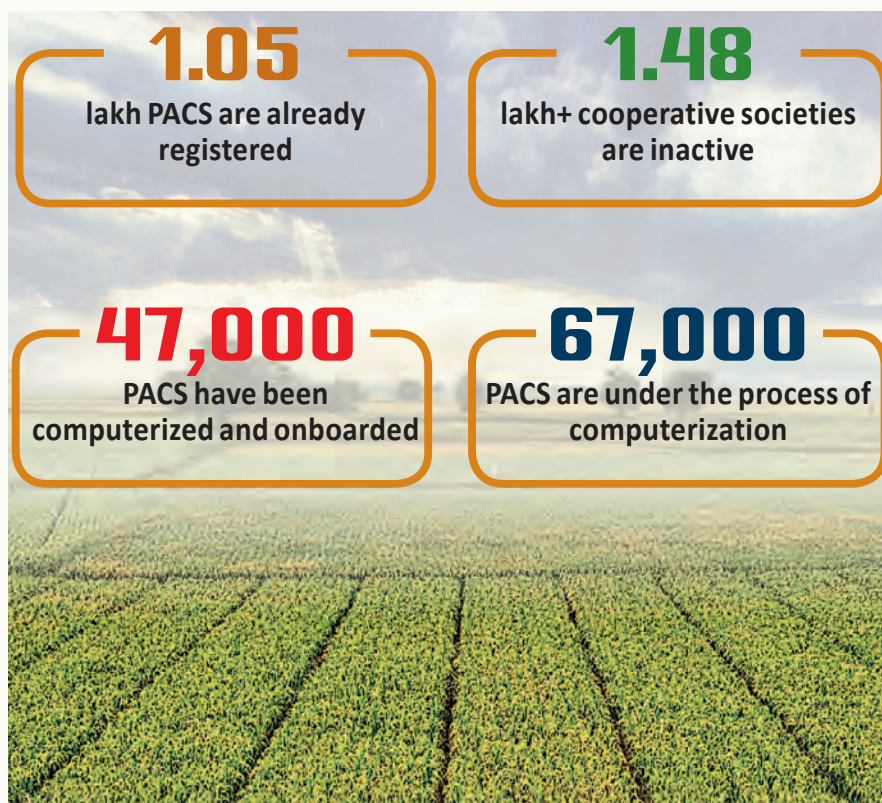
Management-related reforms have also been undertaken to strengthen PACS. The introduction of model byelaws has brought transparency into the functioning

of PACS. These byelaws define the responsibilities of members, which has led to several changes in the appointment process of the Board of Directors. Representation of women, Scheduled Castes, and Scheduled Tribes on the Board has been made mandatory. To improve the effectiveness of PACS operations, they are now allowed to engage professionals.

To ensure the benefits of cooperation reach more people, landless farmers, agricultural labourers, livestock rearers, dairy farmers, and fishers can now be included as members of PACS. No individual can be denied membership in a PACS. In the event of a member's death, the process of transferring membership to their family has also been simplified.

According to Shri Amit Shah, "Only through the empowerment and economic strengthening of PACS can the cooperative movement gain momentum. The implementation of model byelaws will expand the scope of PACS operations, taking them to new heights." This initiative has brought uniformity to PACS byelaws at the national level, benefiting cooperative institutions operating at the central, state, district, and village panchayat levels.

The implementation of model byelaws has given PACS the option to become multipurpose entities, thereby opening up employment opportunities for rural unemployed youth and women. With the adoption of model byelaws, PACS have started receiving the benefits of schemes from various ministries. According to Union Home and Cooperation Minister Shri Amit Shah, nearly 80 sectors have been identified in which PACS can expand their operations. The central government's objective is to transform PACS into profit-making multipurpose institutions. This has increased employment opportunities



for youth and generated greater interest in the cooperative sector.

Many Forms of PACS

The concept of Primary Agricultural Credit Societies (PACS), the first link in the cooperative movement, was envisioned in India a long time ago. In tribal areas of Assam and Chhattisgarh and in remote villages, PACS formed by integrating these regions are known as Long Area Multi-Purpose Societies (LAMPS). In states like Tamil Nadu and Karnataka, cooperative societies also operate under the name of Farmers Service Societies (FSS). Some PACS in the country are over a hundred years old. At the local level, such societies were formed for short-term needs. Through these, members can easily access loans for farming needs, weddings, children's education, and other small or large expenses.

Despite the absence of conventional banks, PACS provide

banking-like services to their members. In these cooperative societies, the savings of members are pooled to meet the needs of others—this pool of savings serves as the working capital to fulfill members' requirements. In fact, all PACS are members of District Central Cooperative Banks (DCCBs). PACS borrow from DCCBs to meet their financial needs. DCCBs are licensed banks connected to State Cooperative Banks through Core Banking Solutions (CBS).

State governments administer these three-tier cooperative institutions, which are governed under state cooperative laws. NABARD (National Bank for Agriculture and Rural Development) provides refinance and support to these cooperative institutions. After computerization, PACS have become directly linked with their respective DCCBs and State Cooperative Banks. ♦♦♦

Shri Amit Shah Emphasizes the Role of Cooperation in Building a Developed India

A Cooperative Policy Will Also Be Framed for New PACS



Sahkar Uday Team

Under the leadership of Prime Minister Shri Narendra Modi, a major initiative has been launched to give a new direction and dimension to the cooperative movement in India. With the formation of the Ministry of Cooperation in 2021, cooperative development in the country is gaining new momentum under the vision of 'Prosperity through Cooperation' and 'The Role of Cooperation in a Developed India'. These views were recently shared by Union Home and Cooperation Minister Shri Amit Shah during the grand conference organized on the theme 'The Role of Cooperation in Building a Developed India' by the State Cooperative Union in Ahmedabad, Gujarat.

He stated that the cooperative sector cannot become strong until the benefits of changes made in the sector reach the grassroots level,

- The cooperative sector cannot be strengthened until the benefits of recent changes reach PACS and farmers
- The Central Government, in collaboration with states, will work to activate less-active Primary Agricultural Credit Societies (PACS)
- Emphasis on creating awareness, establishing new benchmarks for transparency, and strengthening the cooperative structure

namely the Primary Agricultural Credit Societies (PACS) and farmers. Stressing the need to advance cooperative institutions and strengthen PACS, Shri Shah said that we must bring awareness, training, and transparency to all types of cooperative institutions.

He noted that this is why the Modi Government has decided to establish a PACS in every panchayat of the country by 2029. Under this

decision, two lakh new PACS, dairy, and fisheries cooperatives will be registered. Shri Shah added that the government has expanded PACS into nearly 25 different economic activities. In a major policy announcement aimed at enhancing the capacity of PACS, he stated that the Government of India will soon introduce a policy for the settlement of PACS under liquidation and the formation of new PACS.

Expansion of Cooperation to All States and Districts Must Be Ensured

Shri Amit Shah emphasized that it is the collective responsibility of all stakeholders to ensure the expansion of the cooperative movement to every state and district in the country. He stressed the need to improve the status of Primary Agricultural Credit Societies (PACS) in every state, strengthen district-level institutions, and thereby reinforce the cooperative structure at the state and national levels. Highlighting a major structural shift, Shri Shah stated that India has added a fourth tier to the long-standing global three-tier cooperative framework. According to him, it is essential to strengthen national institutions related to every cooperative activity, state-level cooperative institutions, district-level bodies, and primary cooperative societies across various regions to ensure the widespread reach of cooperation throughout the country.

He further noted that the entire campaign rests on three key pillars: integrating cooperation into the mainstream of governance, ensuring transparency and authenticity in the cooperative movement through the use of technology, and accelerating the process of involving more citizens in the cooperative movement. Shri Shah underlined the importance of working along these lines during the Cooperation Year and informed that the Ministry of Cooperation, Government of India, has already initiated around 57 different measures towards this objective. He also stressed the need to leverage the opportunity presented by the International Year of Cooperatives 2025, as declared by the United Nations, to



During the International Year of Cooperatives, the Government of India has emphasized the 'Science of Cooperation' and 'Science in Cooperation'. Shri Amit Shah stated that we must prioritize the experiment of 'cooperation among cooperative societies' at the primary level across the country, including in Gujarat, so that the entire operations of cooperative institutions are carried out in collaboration with other cooperatives. He stressed that all primary cooperative societies, dairies, etc., should maintain their bank accounts exclusively with the District Cooperative Bank. He further said that we must promote cooperation among all cooperative institutions and accelerate this initiative.

further strengthen and promote the cooperative sector in India.

Focus on Strengthening the Cooperative Structure

Shri Amit Shah emphasized the need to raise awareness among the people, establish new benchmarks of transparency, and strengthen the cooperative structure through recruitment during the International Year of Cooperatives. He remarked that the concept of cooperation remains as relevant globally today as it was in the year 1900. The cooperative movement, which began in India during the freedom

struggle, had nearly faded from a large part of the country over time. However, the situation has now changed significantly, and under the leadership of Prime Minister Shri Narendra Modi, several new initiatives in the cooperative sector are being accelerated. The Modi government has established the Tribhuvan Sahkari University, which will operate at the national level. Shri Shah added that arrangements have been made to incorporate the study of cooperation based on its core concepts across all sectors related to cooperation in every state of the country. ♦♦♦



Sahkar Uday Team

In response to the heinous attack carried out by terrorists sent from Pakistan in Pahalgam, Jammu & Kashmir, the Indian Army launched Operation Sindoor. This operation not only destroyed terrorist camps located in Pakistan and Pakistan-occupied Kashmir (POK) but also devastated 11 Pakistani airbases, bringing the country to its knees. India's precise strikes showcased excellent coordination between the three armed forces and seamless cooperation among ministries and government agencies.

Through Operation Sindoor, India sent a clear and strong message to terrorists and their sponsors: no more tolerance. Every act of terrorism will be met with a decisive response. In just three days of this short but intense conflict, Pakistan was left wailing. India shattered Pakistan's terrorist infrastructure and crushed their malicious designs. Terrorists who once felt safe under the protection of the Pakistani military were forced to surrender in a single, decisive action by the Indian

Operation Sindoor Pakistan Brought to Its Knees

- Under the leadership of Prime Minister Shri Narendra Modi, India struck a decisive blow against terrorism, earning global recognition.
- Effective diplomacy, strategic planning, and the indomitable courage of the armed forces dismantled terrorist bases in Pakistan.

Army.

Pakistan's airbases and military installations were destroyed within minutes. India's attack was so powerful that Pakistan pleaded for a ceasefire. India agreed to halt military operations on its own terms, even before fully demonstrating its strength. The Indian Army did not cross the border, and the Navy did not fire a single shell. India is fully

prepared to handle any situation on land, air, or sea—anywhere, anytime.

Prime Minister Shri Narendra Modi, in a warning tone, declared, "This is the new India — a nation of immense strength and dynamism. The conspirators of terrorism will not be spared. They will receive a punishment beyond their imagination." Immediately following

the success of Operation Sindoor, during his visit to Bihar, the Prime Minister said, "Now that I have once again come to Bihar, I have fulfilled that pledge. India's fight against terrorism has neither stopped nor slowed down. If terrorism raises its head again, India will flush it out from its hiding places and decisively crush it." Shri Modi emphasized that India's battle is against every enemy of the nation, whether they operate from across the borders or within the country.

Exceptional Military Valour Displayed During Operation Sindoor

Emphasizing the extraordinary courage and indomitable spirit shown by the Border Security Force (BSF) during Operation Sindoor, the Prime Minister said that the world has witnessed their unparalleled bravery. The BSF personnel deployed along India's borders are an unbreakable shield of security, whose foremost duty is to protect Mother India. He expressed deep respect for the brave sons of Bihar and paid tribute to BSF Sub-Inspector Shri Imtiaz, who was martyred while performing his duty at the border.

Earlier, during the 'Mann Ki Baat' programme, he said, "Today the entire nation is united, filled with anger, and determined against terrorism. Every Indian's resolve today is to eradicate terrorism. The valour displayed by our forces during Operation Sindoor has made every Indian proud. The precision with which our forces destroyed terrorist hideouts across the border is remarkable. Operation Sindoor has renewed faith and enthusiasm in the global fight against terrorism. This is not just a military mission; it is a reflection of our resolve, courage,



The whole world did not know the significance of Sindoor, but Prime Minister Shri Narendra Modi told the whole world the importance of Sindoor by naming the military strike as Operation Sindoor. The Prime Minister has done the work of raising the head of the mother power of India with pride by entering the house of the terrorists and destroying their headquarters.

**-Shri Amit Shah
Union Minister for Home and Cooperation**

and the changing face of India."

Appreciating the speed, depth, and precision of the armed forces during Operation Sindoor, Union Minister for Home and Cooperation Shri Amit Shah said in another programme that the world was not aware of the significance of Sindoor until Prime Minister Shri Narendra Modi named the military strike 'Operation Sindoor,' thereby making the entire world understand its importance. The Prime Minister, by entering the terrorists' strongholds and destroying their headquarters, has proudly elevated India's mother power.

Referring to the commitment of the BSF in safeguarding the country's borders, Shri Shah said that when

Pakistan retaliated by attacking residential areas after India's strikes on terrorist bases in Pakistan, it was the BSF personnel on the Jammu frontier who destroyed and inflicted damage on more than 118 Pakistani posts. He added that such bravery is only possible when there is pride in the nation, a deep sense of patriotism in the heart, and a strong resolve to make the highest sacrifice.

The dedication, valour, courage, and sacrifice of the BSF soldiers are on the lips of every child in the country today. He emphasized that it is due to the vigilance of the BSF personnel that no attack has been able to cause direct damage inside the country's borders. ♦♦♦

Government Ensuring Employment Opportunities for Youth

- Over 51,000 selected youths receive appointment letters for various government services
- Indian youth leading the transformation in the digital economy

Sahkar Uday Team

India's youth are demonstrating to the world through their hard work and innovations just how much potential we possess. Our government is ensuring at every step that employment and self-employment opportunities for the country's youth continue to grow. These facts were recently highlighted by Prime Minister Shri Narendra Modi during the distribution of appointment letters to over 51,000 selected youths for various central government departments.

He stated that initiatives like Skill India, Startup India, and Digital India are creating new opportunities for the youth. Through these programs, we are providing an open platform for India's youth to showcase their talent. As a result, over the past decade, young Indians have propelled the nation to global leadership in technology, data, and innovation. The success of digital platforms like UPI, Open Network for Digital Commerce (ONDC), and Government e-Marketplace (GeM) demonstrates how India's youth are spearheading the transformation in the digital economy.

PM Modi noted that India leads the world in real-time digital transactions, and the credit for this



goes to the youth. Urging them to embrace their new responsibilities and serve the nation, the Prime Minister said, "Your duty is to strengthen the country's economic system and internal security. Building modern infrastructure and bringing fundamental changes to the lives of workers is also our collective responsibility. The more sincerely you fulfill your duties, the greater the positive impact will be on the journey toward a developed India."

Manufacturing Mission Boosts 'Make in India'

Referring to the announcement of the Manufacturing Mission in the Union Budget, PM Modi stated that its goal is to promote 'Make in India' and provide the country's youth with opportunities to manufacture products that meet global standards. This initiative will not only boost millions of small and medium enterprises (SMEs) but also create new employment opportunities. The Prime Minister described the current era as one of unprecedented opportunities for India's youth and cited a recent IMF report projecting

India as the world's fastest-growing major economy. He emphasized that job growth will accelerate across all sectors in the coming years.

PM Modi highlighted that record production and exports in industries like automobiles and footwear have generated large-scale employment for the youth. For the first time, Khadi and village industry products have crossed ₹1.7 lakh crore in turnover, creating millions of new jobs, especially in rural areas. A few days ago, India achieved another milestone in inland water transport. Before 2014, only 180 lakh tonnes of cargo were transported annually via inland waterways. This year, the figure has surged to over 1450 lakh tonnes.

PM Shri Modi attributed this success to consistent policy reforms. Earlier, India had only 5 National Waterways, which have now increased to over 110. The operational length of these waterways has expanded from 2,700 km to nearly 5,000 km. These achievements are opening up new opportunities for the youth across the country, reinforcing India's growth story. ♦♦♦

Shri Amit Shah Inaugurates Various Development Projects in Ahmedabad

Talks with Pakistan Will Be Held Only on the Issue of PoK: Shri Amit Shah

Sahkar Uday Team

The name of 'Operation Sindoor' will be etched in golden letters in the history of border security. Prime Minister Shri Narendra Modi has made it absolutely clear that dialogue with Pakistan will take place only on the issue of reclaiming Pakistan-occupied Kashmir (PoK) and for the eradication of terrorism. He has firmly stated that blood and water cannot flow together, and that trade and terrorism cannot go hand in hand.

Union Minister for Home and Cooperation Shri Amit Shah reiterated these views while inaugurating and laying the foundation stones for various development projects of the Ahmedabad Municipal Corporation in Gujarat. He emphasized that Prime Minister Modi is committed to establishing India as the foremost nation in every sphere by 2047. Over the past 11 years, the Prime Minister has laid a strong foundation for India's development while also creating a new chapter in national security, military preparedness, and border protection. Shri Shah asserted that whenever the history of the nation's security and the safeguarding of its borders is written, Operation Sindoor will be remembered in golden words.

Shri Amit Shah inaugurated and laid foundation stones for multiple development projects worth over ₹1,550 crore in Ahmedabad. These include 31 inaugurations, 60 foundation stone ceremonies, and the handover of homes to more than 1,070 families across three residential complexes. Several employment-oriented schemes under Khadi Gramodyog have also benefited local beneficiaries.



Nationwide Tiranga Yatra Honors Operation Sindoor Success

Across India, Tiranga Yatras (Tricolour Marches) are being organized to celebrate the success of Operation Sindoor and showcase New India's strength. Leading the Gujarat march, Shri Shah sent a strong message: "This New India will track down those who harm our nation and its people - even if they hide in the deepest depths - and deliver swift justice." The yatras symbolize national unity and the government's resolve to protect India's sovereignty.

A major highlight was the inauguration of the Pallav Overbridge, which will allow 1.5 lakh vehicles daily to pass through without traffic signals or congestion, significantly easing commute in the area. Key infrastructure upgrades across Ahmedabad include new water distribution centers, advanced rainwater drainage pipelines, the ₹237 crore Sabarmati-Chandkheda Railway Overbridge, decorative

lighting along the Sabarmati River (₹131 crore), and sports activity zones under several overbridges (₹38 crore). The eastern and western parts of the city will see additional developments including PM Awas Yojana housing (₹38 crore), hydroelectric stations, a flyover at Panchvati Junction, and new water distribution stations at Vatva (₹44 crore), Nicol (₹38 crore), and Vasana (₹34 crore). ♦♦♦

Prime Minister Shri Narendra Modi Speaks at the Inauguration of the 7th Khelo India Youth Games

India Ready to Host the 2036 Olympic Games

Sahkar Uday Team

In India, sports are evolving into a distinct cultural identity. The passion of athletes and their relentless pursuit of excellence bring pride to the nation. These sentiments were expressed by Prime Minister Shri Narendra Modi during the inauguration of the 7th Khelo India Youth Games, held via video conferencing at the Pataliputra Sports Complex in Patna. Reaffirming the nation's commitment to strengthening its presence in international sports, Prime Minister Modi said that hosting the Olympics has been a cherished dream of Indians for a long time. India is making a determined effort to host the Olympic Games in 2036. He highlighted the exceptional talent and determination being demonstrated by athletes across the country. Emphasizing the significance of the Khelo India Youth Games in providing a major platform for young athletes, the Prime Minister said, "As India's sporting culture grows, the country's soft power will also increase on the global stage."

Reaffirming the government's focus on modernizing India's sports infrastructure, Prime Minister Shri Narendra Modi stated that the sports budget has more than tripled over the past decade, reaching nearly ₹4,000 crore this year. A significant portion of this budget has been allocated to infrastructure development. He highlighted that over 1,000 Khelo India Centres are operational across the country, with more than three dozen centers in Bihar alone. He emphasized the establishment of key institutions



- Government focused on modernizing the country's sports infrastructure
- Growth in India's sporting culture will boost the nation's soft power on the global stage
- Sports integrated into mainstream education under the New National Education Policy to develop not only top athletes but also world-class sports professionals

such as the Khelo India State Centre of Excellence in Rajgir, the Bihar Sports University, and the State Sports Academy.

Underscoring the development of a Sports City along the Patna-Gaya

highway and the creation of sports facilities in rural areas of Bihar, Prime Minister Modi noted that the Khelo India Youth Games will further strengthen Bihar's presence on the national sports map. He pointed out

India's sports budget has tripled in 10 years, reaching nearly

₹4,000 crore

that the Khelo India Youth Games offer young athletes an opportunity to understand the nuances of national-level competitions and gain valuable experience. During these Games, sporting events will be held across multiple cities in Bihar, including Patna, Rajgir, Gaya, Bhagalpur, and Begusarai. More than 6,000 young athletes will participate, bringing with them dreams and aspirations. Prime Minister Modi added that throughout the year, various sporting events are organized under the Khelo India initiative—such as University Games, Youth Games, Winter Games, and Para Games—at multiple levels across the country. Citing the example of Bihar's Vaibhav Suryavanshi, who performed exceptionally well in IPL cricket at a young age, the Prime Minister said that Vaibhav's hard work played a crucial role in shaping his talent. He encouraged all athletes to continuously enhance their skills and participate in more competitions to further excel in their sporting journey.

Identifying Sports Talent at the School Level

Prime Minister Shri Narendra Modi emphasized the government's focus on identifying sporting talent at the school level and providing them with proper training. He noted that initiatives like Khelo India and the Target Olympic Podium Scheme (TOPS) have played a vital role in building a robust sports ecosystem, benefitting thousands of athletes across Bihar and other parts of the



Sports Paving New Paths of Development

Prime Minister Shri Narendra Modi stated, "The world of sports and its associated economy extend far beyond the playing field. Sports are opening new avenues of employment and entrepreneurship for the youth." He highlighted emerging sectors such as physiotherapy, data analytics, sports technology, broadcasting, e-sports, and sports management, all of which offer diverse career opportunities. The Prime Minister added that young professionals can find roles as coaches, fitness trainers, recruitment agents, event managers, sports lawyers, and media specialists.

With the New National Education Policy (NEP) promoting the establishment of National Sports Universities and the integration of sports into mainstream education, PM Modi noted that the scope for sports entrepreneurship is growing rapidly. Underscoring the broader value of sports, he said that sports foster qualities like teamwork, collaboration, and perseverance, which are essential in every aspect of life. Encouraging athletes to give their best, he urged them to become brand ambassadors of the spirit of "Ek Bharat, Shreshtha Bharat". He expressed hope that the Khelo India Youth Games would not only nurture sportsmanship among young athletes but also instil a deeper sense of patriotism.



Over

1,000

Khelo India Centres established across the country

country. Stressing the importance of exposing young athletes to a wide range of sports, the Prime Minister highlighted how the Khelo India Youth Games have helped revive and promote India's rich sporting heritage by including traditional and indigenous games such as Gatka, Kalaripayattu, Kho-Kho, Mallakhamba, and Yogasana.

He also acknowledged the increasing participation of Indian

athletes in new and emerging sports, mentioning commendable recent performances in disciplines like Wushu, Sepak Takraw, Pencak Silat, Lawn Bowls, and Roller Skating. Recalling a historic moment, Prime Minister Modi praised the Indian women's team for winning a medal in Lawn Bowls at the 2022 Commonwealth Games—an achievement that brought global recognition to the sport in India. ♦♦♦

Shri Amit Shah Speaks During the Inauguration of Developmental Projects in Gandhinagar

Modi Govt Develops and Secures the Country in Every Field



- The whole world is praising the capability of the Indian armed forces and the strong will of the Modi govt
- For the first time after independence, terrorist camps built 100 kilometers inside Pakistan were destroyed
- Destroyed many airbases of Pakistan and destroyed the attacking capability of their Air Force

Sahkar Uday Team

India is advancing toward becoming a developed nation in every sector. Since taking office, Prime Minister Shri Narendra Modi has been shaping the nation's development based on the Gujarat model. He has not only transformed various fields but also ensured the country's safety. These sentiments were expressed by the Union Home Minister and Minister of Cooperation, Shri Amit Shah, during the inauguration and foundation stone laying of several development projects in Gandhinagar, the capital of Gujarat.

Shri Shah stated that the Prime Minister has kept his promise to the nation by avenging the Pahalgam terrorist attack. For the first time since independence, Indian forces crossed 100 kilometers into Pakistan and destroyed terrorist bases. He remarked that the entire world admires the precision of India's military power,

the discipline of its forces and the strong political will demonstrated by Prime Minister Shri Modi. Shri Shah emphasized that those who once threatened India with nuclear power have now been answered firmly by India's Army, Navy and Air Force. He declared that the entire nation is proud of its soldiers and their bravery has brought honour to the country. Referring to Operation Sindoor, Shri Shah said that as long as military history is discussed, this operation will be remembered. Prime Minister Shri Modi named the mission in honour of India's mothers and sisters, highlighting the cultural significance of "sindoor" and sending a powerful message to the world. Shri Shah said it is a matter of pride that Shri Modi, a son of Gujarat and Bharat Mata, has elevated India's standing and ensured its security.

A Fitting Response to All Three Major Attacks Post-2014

Shri Shah pointed out that before Shri Modi became Prime Minister in 2014, terrorist attacks were common, with Pakistan-sponsored terrorists killing Indian soldiers and civilians without any retaliation. However, under Shri Modi's leadership, India has faced three major terrorist attacks: the first in Uri, the second in Pulwama and the most recent in Pahalgam. In each case, the government has delivered a strong and decisive response, leaving the world surprised and Pakistan fearful.

In response to the Uri attack, India conducted a surgical strike. After the Pulwama attack, the nation retaliated with an air strike. When Pakistan-backed terrorists launched an attack in Pahalgam, the Indian Army responded by dismantling terrorist headquarters under Operation Sindoor. This operation

Gandhinagar Receives Development Projects Worth ₹708 Crore

The Union Home Minister and Minister of Cooperation, Shri Amit Shah, inaugurated and laid the foundation stone for development projects worth ₹708 crore in Gandhinagar, undertaken by the Municipal Corporation and the Gandhinagar Urban Development Authority (GUDA). As part of these initiatives, he inaugurated new Primary Health Centres at Vavol and Pethapur, along with a newly constructed underbridge connecting Sector 21 and Sector 22, aimed at improving intra-city connectivity.

During his visit to Kolavada village, Shri Shah also paid a pilgrimage to the Kolavada Amrit Lake and took part in ceremonies for various development projects carried out by the Gandhinagar Municipal Corporation and the Postal Department. Among the notable developments, 78 projects under the Gandhinagar Municipal Corporation were inaugurated, including the laying of foundation stones for 45 projects valued at ₹575.43 crore. These projects are spread across various regions, with 15 projects valued at ₹168 crore in the North Assembly constituency, 22 projects worth ₹321.50 crore in the South region, and 8 projects totaling ₹85.26 crore that span both regions.

Major infrastructure projects include an underbridge from Sector-22 Panchdev Mandir to Sector-21, constructed at a cost of ₹16.46 crore, and a new pond at Kolavada, estimated at ₹11.52 crore, to boost the area's environmental and water conservation efforts.

has stunned global security experts and is being closely analyzed worldwide. Shri Shah revealed that India took revenge by demolishing the headquarters of Jaish-e-Mohammed and Lashkar-e-Taiba.

Over 100 Terrorists and 9 Pakistani Airbases Destroyed

Shri Shah shared that Pakistani terrorists had targeted Indian civilians—tourists—and brutally murdered them in front of their families. India's response, however, was aligned with its values—swift and focused. Shri Shah confirmed that Indian forces not only eliminated terrorist headquarters but also destroyed nine key hideouts used for training and sheltering militants. He noted that the Indian Army advanced 100 kilometers inside Pakistani territory, including in Pakistan-occupied Kashmir (PoK), and sent a

clear signal to those orchestrating terrorism against India.

He further stated that while India targeted only terrorist bases, on May 8, the Pakistani army attempted to retaliate by launching attacks along the stretch from Kutch to Kashmir. However, India's robust air defense system, strengthened under Prime Minister Shri Modi's leadership, successfully intercepted all missiles and drones, preventing any damage to Indian soil.

Following this, on May 9, after eliminating more than 100 dangerous terrorists, India launched counter-attacks, striking multiple airbases and 15 key Pakistani sites, significantly weakening Pakistan's air force capabilities. Shri Shah concluded by saying that the world is now witnessing India's military strength with amazement, and the bravery of Indian soldiers continues to make the nation proud. ♦♦♦



Union Home Minister and Minister of Cooperation Shri Amit Shah Speaks at a function in Mehsana

Health Services will be Available to Underprivileged

Sahkar Uday Team

The Government of India, under the leadership of Prime Minister Shri Narendra Modi, has been consistently working towards bringing transformative changes in the health sector alongside the overall development of the nation. Since 2014, the government has launched a large-scale campaign aimed at improving the health of the country's 140 crore citizens. This was emphasized by Union Home and Cooperation Minister Shri Amit Shah during the inauguration of the newly constructed building of Shri KK Patel and Smt Madhuben Patel Nursing College in Mehsana, Gujarat. Highlighting the government's holistic approach to improving public health through initiatives such as the Swachh Bharat Mission, Fit India Movement, Har Ghar Jal, Har Ghar Me Shauchalay, and Mission Indradhanush, Shri Shah stated that the country's health infrastructure is being strengthened through child immunization, the nutrition campaign, and the Ayushman Bharat Yojana. He said the government is committed to ensuring that proper healthcare services reach every poor person close to their home.

- Health budget increased from ₹37 thousand crore to ₹1.37 lakh crore in a decade
- Government is running a very comprehensive campaign for better health of citizens
- The number of AIIMS increased from 7 to 23, while medical colleges increased from 387 to 780
- 60 lakh citizens have the facility of free treatment up to ₹5 lakh with Ayushman card

He further noted that under Prime Minister Shri Modi's leadership, the Ayushman Bharat Yojana was launched in 2018 to reinforce the country's healthcare system. Since



Health infrastructure strengthened, tele-medicine facility increased

Shri Shah stated that before 2014, the country's health budget was ₹37,000 crore, which the Modi government has increased to ₹1.37 lakh crore for the year 2025–26. With this significant rise in the health sector budget, the government has established a national digital health ecosystem, launched the Ayushman Bharat scheme, and set up Ayushman Arogya Mandirs.

Under the Ayushman Bharat Health Infrastructure Mission, 730 major public health facilities and 3,382 tehsil-level public health facilities have been constructed. Shri Shah noted that in 2014, there were only seven All India Institutes of Medical Sciences (AIIMS) in the country, which has now increased to 23. During this period, the number of medical colleges has more than doubled, growing from 387 to 780. He added that the Modi government has also more than doubled the number of MBBS seats, increasing from 51,000 to 1.18 lakh. Similarly, the number of postgraduate seats for Master in Medicine and Surgery has increased from 31,000 to 74,000, addressing the need for qualified doctors in proportion to the country's population.

Shri Shah highlighted that tele-medicine facilities have been expanded alongside the broader health sector ecosystem. He also mentioned that through the effective implementation of the Pradhan Mantri Jan Aushadhi Yojana, affordable medicines worth ₹25,000 crore have been made available to citizens over the past ten years.

the implementation of this scheme, 60 lakh underprivileged citizens have received Ayushman Cards, which enable them to avail free treatment of up to Rs 5 lakh. Shri Shah pointed out that in India, every citizen above 70 years of age is entitled to free treatment of up to Rs 5 lakh without any income limit. He also stated that hospitals are now being built in alignment with the standards of the Ayushman Bharat Yojana. On this occasion, he urged hospitals in Gujarat to upgrade themselves according to these standards so that both the general public and hospital administrations can benefit.

Shri Shah shared that the nursing college inaugurated is spread over 3,700 square meters and offers nearly all

nursing-related courses, including B.Sc. Nursing. The facility, equipped with lecture rooms, laboratories, a library, and administrative offices, will provide accessible and quality medical education to the youth of the region. The nursing college has been contributing to nursing education for the past 65 years. He also mentioned that construction of a women's hostel is underway, and a cancer hospital is expected to be established soon. This upcoming hospital will provide significant healthcare benefits to the local population, especially the underprivileged. Shri Shah concluded by stating that it is society's responsibility to ensure that hospitals established through donations are maintained and developed into state-of-the-art facilities. ♦♦♦

Shri Amit Shah Launches New OCI Portal in New Delhi

NRIs Will Not Face Any Inconvenience in Returning Home

Sahkar Uday Team

Under the leadership of Prime Minister Shri Narendra Modi, India is consistently working to provide world-class immigration services to its OCI (Overseas Citizen of India) cardholders. The aim is to ensure that people of Indian origin living in various countries face no difficulties when visiting or staying in India. These views were shared by Union Home Minister and Minister of Cooperation, Shri Amit Shah during the launch of the new OCI portal in New Delhi. On this occasion, Shri Shah stated that the new OCI portal has been developed with an updated user interface to make the registration process for overseas citizens more seamless. He highlighted that the portal offers improved functionality, enhanced security, and a user-friendly experience for over 5 million existing OCI cardholders as well as new applicants. The new OCI portal is available at the existing URL: <https://ociservices.gov.in>.

Shri Amit Shah stated that in light of the significant technological progress over the past 11 years and based on feedback from OCI cardholders, a new OCI portal has been developed to address existing gaps and enhance the user experience. The updated OCI Seva Portal incorporates a range of user-friendly features. Key functionalities include automatic population of user profile details in the registration form, a dashboard displaying both completed and partially filled applications, an integrated online payment system for applicants, categorized document upload requirements based on application



- Launched the new OCI portal with up-to-date user interface to ease the registration of overseas citizens

type, and the flexibility for applicants to make changes to their application at any point before final submission.

The portal includes integrated FAQs, prompts for applicants to review and verify their information before submitting the final application, a clear display of eligibility criteria and required documents based on the selected application type, and a built-in image cropping tool for uploading applicant photos and signatures.

In addition to these user-focused features, the new OCI portal also incorporates several advanced technical enhancements. These include modernized infrastructure, high availability through multiple web servers and load balancers, and operation on the latest operating system, RedHat 9, along with comprehensive software and platform upgrades.

The portal prioritizes data privacy and security by implementing advanced security protocols. It also centralizes and streamlines data storage and access, ensuring

compatibility across all devices and offering a mobile-friendly interface. Furthermore, the portal has been designed with robust cybersecurity measures, ensuring protection against potential threats.

The Overseas Citizen of India (OCI) Cardholder Scheme was introduced in 2005 through an amendment to the Citizenship Act of 1955. The scheme allows individuals of Indian origin to register as Overseas Citizens of India, provided they were citizens of India on or after January 26, 1950, or were eligible to become citizens on that date. However, individuals who themselves, or whose parents, grandparents or great-grandparents, are or have been citizens of Pakistan or Bangladesh are not eligible for the scheme.

The existing OCI Seva Portal, developed in 2013, is currently operational in over 180 Indian missions worldwide, as well as in 12 Foreign Regional Registration Offices (FRROs) within India. The portal processes approximately 2,000 applications daily. ♦♦♦

Cooperatives: A Powerful Engine of Socio-economic Transformation

Sahkar Uday Team

The Government of India, under the leadership of Prime Minister Shri Narendra Modi, is dedicated to improving the lives of crores of farmers by strengthening the cooperative sector. As part of its broader vision for a self-reliant India, the government is implementing well-structured strategic initiatives, with the National Cooperative Development Corporation (NCDC) playing a key role in this effort. In this context, Union Minister of State for Cooperation Shri Murlidhar Mohol held discussions with senior officials of NCDC to review the corporation's progress and strategic plans. Reaffirming the government's strong commitment to reinforcing the cooperative ecosystem, he emphasized the role of cooperatives as a vital engine for rural prosperity, inclusive growth, and socio-economic transformation, driven by NCDC's dynamic development programs.

Shri Mohol encouraged all stakeholders to work together in realizing Prime Minister Modi's vision of "Prosperity through Cooperation." He also noted that the progress achieved through cooperative initiatives—especially since the formation of the Ministry of Cooperation under the leadership of Union Home Minister and Minister of Cooperation, Shri Amit Shah—is emerging as a key driver of national development.

NCDC has played a significant and commendable role in advancing cooperative development across the country. It has consistently offered innovative solutions tailored to the needs of the cooperative sector and has been actively implementing agricultural schemes and programs



- NCDC helps in production, marketing, storage, export and import of agricultural products
- Cooperatives are getting strengthened through NCDC's dynamic development programs

through cooperatives to benefit farmers.

All states and state cooperative societies are eligible to access NCDC's loan schemes. In fact, NCDC is widely recognized as the preferred financial institution for cooperative development in India. It provides comprehensive financial support for infrastructure development, business expansion, economic empowerment, and capacity building within the cooperative sector.

To further accelerate cooperative growth, NCDC offers loans and grants to state governments for supporting primary and secondary-level cooperative societies. It also plans, promotes, and finances a wide range of programs related to the production, marketing, storage, export, and import of agricultural products. Beyond agriculture, NCDC supports rural industrial cooperative projects and finances essential rural services such as water conservation and irrigation. Through these initiatives, NCDC is helping to

build a strong and internationally recognized identity for India's cooperative movement.

In recent years, the NCDC has launched several new schemes to support cooperatives across various sectors. These include 'Swayamshakti Sahakar' for self-help groups, 'Long Term Krishak Sahakar' for long-term agricultural loans, 'Dairy Sahakar' for the dairy sector, and 'Nandini Sahakar' aimed at women-led cooperatives. These schemes hold significant importance for the growth and empowerment of the cooperative ecosystem.

In the financial year 2023–24, NCDC disbursed a total of ₹60,618.47 crore towards cooperative development, marking a 48% increase in financial assistance compared to the previous year. Looking ahead, NCDC has set an ambitious target to disburse loans worth approximately ₹1 lakh crore by the financial year 2026–27. In the financial year 2024–25, the Corporation has already disbursed around ₹66,000 crore. ♦♦♦



Sahkar Uday Team

IFFCO, the world's leading cooperative institution, is encouraged by the positive response from farmers to nano fertilizers. Building on the success of Nano Urea and Nano DAP, IFFCO has now introduced Nano Zinc and Nano Copper. Nano NPK is also set to be launched soon. At IFFCO's 54th Annual General Meeting (AGM), farmers and cooperative members from across the country shared their experiences, highlighting how the use of nano fertilizers has contributed to increased crop productivity and improved soil health.

The significant rise in nano fertilizer sales highlights their growing success. IFFCO Chairman Shri Dileep Sanghani and Managing Director Dr. Uday Shankar Awasthi reported that sales of nano fertilizers increased by 47 percent in the financial year 2024–25. During this period, 365.09 lakh bottles of nano fertilizers were sold, compared to 248.95 lakh bottles in the previous financial year

- IFFCO's growth figures are realizing Prime Minister Shri Modi's dream of 'Sahkar se Samridhhi'
- IFFCO's excellent performance in the financial year 2024-25, sales of nano fertilizers increased by 47 percent

(2023–24). Of the bottles sold in 2024–25, 268 lakh were Nano Urea Plus (Liquid) and 97 lakh were Nano DAP (Liquid). Compared to the previous year, sales of Nano Urea Plus (Liquid) grew by 31 percent, while sales of Nano DAP (Liquid) surged by 118%. This sales volume is equivalent to 12 lakh tonnes of conventional urea and 4.85 lakh tonnes of conventional DAP. In the same financial year, IFFCO reported a profit before tax of ₹3,811 crore and achieved a turnover of ₹41,244 crore.

Shri Dileep Sanghani expressed that IFFCO's impressive growth figures are a proud achievement for the entire cooperative sector in India, fulfilling the vision of 'Prosperity through Cooperation'

(Sahkar se Samridhhi). This farmers' cooperative has consistently recorded profits exceeding ₹3,000 crore for three consecutive financial years. IFFCO has distributed a 20 percent dividend on paid-up share capital to its members, maintaining this dividend payout for the past 23 years. He added that with the support of the Union Ministry of Chemicals and Fertilizers, nano fertilizers have become a key focus area for IFFCO. Extensive awareness campaigns and ongoing research have significantly contributed to the growing acceptance of these fertilizers among farmers.

IFFCO Managing Director Dr. Uday Shankar Awasthi announced that IFFCO will soon launch Nano



NPK fertilizer in granular form, designed for use as a primary soil application. This Nano NPK fertilizer is enriched with magnesium, sulfur, zinc and copper, which will help increase crop productivity while minimizing nutrient loss. When used alongside Liquid Nano Urea Plus and Liquid Nano DAP, it has the potential to replace conventional chemical fertilizers in the soil. This will further encourage balanced nutrition and enhance the efficient use of primary nutrients. He also mentioned that to address the need for micronutrients, IFFCO has made Nano Zinc (Liquid) and Nano Copper (Liquid) in 100 ml bottles, priced at ₹200 per bottle.

Dr. Uday Shankar Awasthi shared that IFFCO is actively raising awareness among farmers about the benefits of nano fertilizers. By leveraging advanced technologies such as nanotechnology, drone technology, and artificial intelligence (AI), IFFCO is transforming India's agriculture and food systems. Nano fertilizers are gaining global recognition, with countries including the United States, Brazil, Kenya, Slovenia, Mauritius, Zambia, Nepal and Bangladesh showing growing interest.

IFFCO is also establishing a nano fertilizer manufacturing plant in Brazil,

₹3,811
crore profit before tax
amounted

where the Brazilian government is offering tax exemptions, land at no cost, and other essential facilities to support the project. Currently, IFFCO has expanded its presence to over 40 countries. Additionally, IFFCO is constructing a state-of-the-art seed research center at its Kalol plant aimed at preserving indigenous 'desi' seeds and fostering native agricultural innovations. The foundation stone for this center was recently laid by Union Home and Cooperation Minister Shri Amit Shah.

During its 54th Annual General Meeting, IFFCO honored two distinguished cooperative leaders with the 'IFFCO Sahakarita Ratna Puraskar' and 'IFFCO Sahakarita Bandhu Puraskar' for the year 2023–24. Shri Mansinghbhai Kalyanjibhai Patel, founder of Mahuva Pradesh Sahakari Sugar Udyog Mandali Limited in Gujarat, received the 'IFFCO Sahakarita Ratna Puraskar' in recognition of his grassroots efforts to strengthen the cooperative movement. Shri Amrik Singh from Haryana was awarded the 'IFFCO

₹41,244
crore turnover

Sahakarita Bandhu Puraskar' and has also previously been recognized by the Haryana government for his exemplary contributions to the agriculture sector.

According to Dr. Awasthi, IFFCO has invested approximately ₹2,500 crore in nano fertilizers to boost crop productivity and protect soil health. In July 2024, the 'Model Nano Village and Cluster Project' was launched nationwide, selecting 203 village clusters, each covering around 2,000 acres. To date, over 90,000 farmers have registered on the Nano Village Portal, using nano fertilizers on their lands. Out of a total of 5 lakh acres under this initiative, agricultural drones have sprayed 72,000 acres. This program has successfully reduced chemical fertilizer usage by 28.73 percent while increasing crop production by 5.8 percent.

With a network of more than 35,600 cooperative institutions and 10 manufacturing plants across India and abroad, IFFCO remains India's leading fertilizer producer, serving over 5 crore farmers nationwide. ♦♦♦

Impact of IFFCO Nano Fertilizers and Drone Technology in Seemanchal, Bihar Farmers Becomes Prosperous by Cultivating Makhana

Suruchi Kumari

Bihar is a land abundant in cultural heritage and agricultural richness, with Makhana standing out as its most treasured product. Mithila Makhana, cultivated predominantly in the Mithila region, has become a source of pride not only for Bihar but for the entire nation, thanks to its exceptional nutritional, medicinal, and economic value. Packed with protein, fiber, calcium, magnesium, iron, and phosphorus, Makhana is a highly nutritious superfood and serves as a vital pillar of Bihar's rural economy, providing a significant source of income for farmers. The districts of Purnia, Katihar, Araria, Kishanganj, Saharsa, Supaul, Darbhanga and Madhubani are key hubs for Makhana cultivation. In Bihar, Katihar alone accounts for cultivation across 6,840 hectares, while Purnia covers 6,550 hectares. Rising demand for Makhana has encouraged farmers to adopt innovative farming methods to boost productivity and meet growing market needs.

In this context, Makhana farmers from Kawaiya village in the East Block of Purnia district undertook a groundbreaking initiative in 2024 by using drone technology to spray IFFCO Nano Urea Plus and Nano DAP for the first time in Makhana cultivation. The results were highly encouraging, showing notable improvement in leaf growth and a significant reduction in rot-related diseases. This innovative approach proved highly beneficial for farmers, leading to a 10–15 percent increase in crop yield compared to traditional fertilizers. The success



of this initiative has had a wide-reaching impact, greatly boosting the popularity of nano fertilizers among farmers. In the current crop year, 2025, a farmer named Neeraj Kumar has cultivated Makhana on 35 acres of land and has completed two rounds of nano fertilizer spraying. The application of nano fertilizers during the leaf development stage and again from the flowering phase to early bloom has yielded excellent results for Makhana cultivation.

Since Makhana is an aquatic crop with roots that absorb only a limited amount of nutrients from the soil, foliar nutrition—feeding through the leaves—has emerged as a game-changer. Taking a significant step in this direction, IFFCO sprayed over 780 acres of Makhana fields in Purnia district using drones in 2024. In the early months of 2025, particularly during April and May, drone spraying was carried out across 410 acres, and this area continues to expand rapidly.

Farmers across the Seemanchal, Kosi, and Mithila regions are showing great enthusiasm in adopting this revolutionary nano technology. According to Dr. Anil Kumar, a Makhana scientist at the College of Agriculture, Purnia, "IFFCO Nano DAP is nothing short of a miracle for Makhana cultivation. Just 5 ml per liter is enough to ensure effective phosphate absorption." He

further added that combining IFFCO Nano Urea Plus (3 ml/liter) with Sagarika and Neem Oil (5 ml/liter) enhances the nutritional value of Makhana seeds, making them more commercially viable and beneficial for farmers.

Drone technology has emerged as a key pillar of this agricultural innovation. Drones not only save time and labor but also ensure precise and uniform spraying, significantly reducing costs. This marks a bold step toward sustainable, profitable, and environmentally friendly farming practices. The combination of IFFCO's nano fertilizers and drone technology is transforming Makhana cultivation in Bihar.

Makhana farming is gaining momentum in the Seemanchal region, with science and agricultural innovation taking center stage and bringing renewed hope to farmers. This shift is not only reshaping agriculture but also empowering the future of farming communities. This ongoing revolution has sparked optimism about expanding Makhana cultivation across Bihar and into neighboring states like West Bengal and Assam—regions where the crop is already grown and where the potential for further growth is now more promising than ever. ♦♦♦

The author works in the Marketing Department of IFFCO.

Important Role of Cooperatives in National Economic Development

Sahkar Uday Team

In line with the resolve of Prime Minister Shri Narendra Modi for 'Prosperity through Cooperatives', the cooperative movement in the country is expanding and progressing at an unprecedented pace under the leadership of Union Home Minister and Minister of Cooperation Shri Amit Shah. Taking a meaningful step in this direction, a new initiative was recently launched to adopt high-tech and modern technologies in agriculture and rural development at the National Institute of Agricultural Economics and Policy Research (NAEP) under the Indian Council of Agricultural Research (ICAR), New Delhi. In this high-level national roundtable conference, jointly organized by ICAR-NAEP and the World Cooperative Economic Forum, detailed deliberations were held on the theme 'Cooperative Economic Structure through Cooperative Commodity and Economic Sectors.' The discussions reaffirmed the crucial role of cooperative structures in shaping India's economic and social policy landscape and charting a course for inclusive growth, grassroots empowerment, and sustainable development through collective action. There was an in-depth exchange of ideas on the potential and strategies to develop the cooperative sector as a key pillar of India's economic advancement.

The President of the National Cooperative Union of India (NCUI), Shri Dileep Sanghani, praised this initiative and stated that a strong framework for production, productivity, quality, and marketing is essential for the success and prosperity of any sector. He emphasized the need to develop robust mechanisms in the form of training, cooperation, and projects



■ A meeting held at the Indian Council of Agricultural Research (ICAR) brought together prominent experts, policymakers and professionals from the cooperative sector from across the country.

that can accelerate economic growth through the cooperative framework. He acknowledged the significant role of the cooperative movement in advancing rural development, social equality, and inclusive strategies through constructive dialogue and collaboration.

On this occasion, Dr. Uday Shankar Awasthi, Managing Director of Indian Farmers Fertilizer Cooperative Limited (IFFCO), specifically highlighted how nano fertilizers are transforming the rural agricultural landscape in the country. The conference was attended by cooperative sector experts, policymakers, and academicians from across India.

During the event, three eminent individuals were honored with national awards for their outstanding contributions. Professor Dr. Mallika Kumar received the Romasha Award 2025 for her deep expertise and commitment to cooperative education, as well as her efforts to help the knowledge-driven society. Ms. Kamna Jha was conferred the

Lakshmi Sehgal Global Award 2025 for her innovative and inclusive rural development strategies. Under her leadership, the 'Reverse Migration' initiative has played a pivotal role in reviving rural livelihoods. Dr. Umakant Das received the LVS Public Policy 2025 Lifetime Achievement Award in recognition of his lifelong dedication to public policy, social equity, and rural advancement.

The national roundtable conference was attended by many distinguished guests, including Dr. P.S. BIRTHAL, Director, ICAR-NAEP; Shri Yogendra Kumar, Marketing Director, IFFCO; Shri Prahlad Singh; Shri Jagdeep Singh Nakai; Shri Kamal Tripathi from NITI Aayog; Shri Vinod Anand, Member of the MSP Committee; Dr. Umakant Das, Director of IRMA; and Professor Dr. Mallika Kumar. The event served as a powerful platform for dialogue on reinforcing the cooperative movement and exploring innovative pathways to ensure sustainable, inclusive development across the nation. ♦♦♦

Gaugram Janjagran Yatra Inspires Organic and Self-Reliant Agriculture

Sahkar Uday Team

Cows hold a vital place in India's agricultural system, contributing significantly to organic farming, soil health and the rural economy. However, in recent decades, societal attitudes have shifted, with many viewing non-milking cows as unproductive and neglecting their value. To counter this mindset and restore the cultural and agricultural importance of cows, the 'Gaugram Janjagran Yatra 2025' was launched in Chhattisgarh.

This awareness campaign has been made statewide through the collaborative efforts of IFFCO, Chhattisgarh Gau Seva Commission, the Government of Chhattisgarh, Bhartiya Kisan Vikas Sangh and Krantinagar Gaushala. The initiative aims to promote cow-based farming and self-reliant agriculture, encouraging rural empowerment by reviving the lost significance of cows in sustainable agriculture.

To ensure the movement reaches the grassroots, cow keepers and dairy farmers are actively participating in the Yatra, with IFFCO providing critical support and facilities. In its initial phase, the Yatra has successfully reached over 30,000 farmers across 24 villages. Farmers are being educated about sustainable farming practices, including the use of nano fertilizers, bio-decomposers, and other biodegradable inputs.

With strong backing from Sahakar Bharati and Vedic Natural Farming, the Yatra is motivating farmers toward organic farming and self-reliance. The core objective is to reintroduce the role of cows



- Gaugram Janjagran Yatra 2025 reached more than 30,000 farmers of 24 villages in collaboration with top cooperative institution IFFCO
- The aim of this campaign is to make people realize the importance of cows in farming
- Farmers are being educated about sustainable practices including the use of nano fertilizers and bio-decomposers

in agriculture—not just for milk, but as a cornerstone of natural farming through the use of cow dung, cow urine, and Panchagavya. These cow-based inputs serve as natural fertilizers, pest repellents, and soil conditioners, reducing the dependency on chemical inputs.

Scientific and practical training rooted in traditional knowledge is being delivered to farmers through Gram Sabhas, where they receive guidance on adopting chemical-free, profitable farming practices. Demonstrations are also held on how to use cow dung and cow urine-based products, along with the benefits of nano urea and bio-decomposers for turning crop

residues into natural fertilizers.

A key goal of the campaign is to highlight the role of cow shelters (gaushalas) in rural life. Promoting cow-based organic farming helps in reducing chemical runoff into rivers and groundwater, thus supporting ecological balance. The use of cow dung manure and bio-decomposers improves soil fertility, boosts microbial activity, and results in healthier crops.

By combining traditional wisdom with modern sustainability practices, the Gaugram Janjagran Yatra 2025 is inspiring thousands of farmers to embrace organic agriculture and build a self-reliant, environmentally balanced rural economy. ♦♦♦

IFFCO to Accelerate Inclusive Development in Villages



Sahkar Uday Team

IFFCO, India's and the world's leading cooperative organization, continues to demonstrate its firm commitment to the prosperity of Indian farmers and transformative reforms in the agricultural sector. Through its innovative technologies and farmer-centric solutions, IFFCO is driving a revolution in Indian agriculture. As a global leader in the production and marketing of processed fertilizers and agri-inputs, IFFCO has now entered into a strategic Memorandum of Understanding (MoU) with the Foundation for Development of Rural Value Chain (FDRVC) to take this mission forward.

This collaboration aims to strengthen Farmer Producer Organizations (FPOs) by providing them with improved access to sustainable, high-quality, and innovative agricultural inputs. The initiative is expected to benefit over 800 FPOs and positively impact the lives of more than

- IFFCO Partners with FDRVC to Empower FPOs
- Over 800 FPOs and 10 Lakh Farmers Across India to Benefit from the Collaboration

10 lakh farmers across India. It will significantly enhance the availability and accessibility of IFFCO's nano fertilizers and specialty agri-products in remote and rural regions, ensuring that small and marginal farmers receive world-class inputs at affordable prices through local FPOs.

As part of this partnership, IFFCO will provide FDRVC-associated FPOs with a range of advanced products including nano fertilizers, bio-stimulants, specialty fertilizers, and organic inputs such as bio-fertilizers and bio-decomposers. These inputs are aimed at boosting agricultural productivity, enhancing profitability, and promoting climate-resilient and sustainable farming practices aligned with the Government of India's vision for eco-friendly agriculture.

FDRVC, through its extensive network, will lead farmer education initiatives and facilitate the promotion and last-mile delivery of these agri-inputs across various geographies. The agreement also focuses on capacity building of FPOs, enabling them to grow into self-reliant and sustainable rural enterprises.

This strategic partnership between IFFCO and FDRVC marks a significant step towards inclusive and sustainable growth in Indian agriculture. It combines cutting-edge agricultural innovation with grassroots reach, fostering resilience among smallholders and improving the institutional framework of FPOs. Ultimately, the initiative is expected to enhance crop yields, raise farm incomes, and build a stronger and more resilient rural economy across the country. ♦♦♦



MK Mishra

Role of Cooperatives in Sustainable and Ethical Marketing in India

In today's world, where consumers are increasingly concerned not only with what they buy but also with how it is made and its impact on society and the environment, sustainable development and ethical marketing have gained paramount importance. In this context, cooperatives in India have emerged as frontrunners, actively promoting social welfare, environmental sustainability and fair trade, while conducting business in a responsible and inclusive manner.

Unlike traditional corporations, cooperatives are built on principles of shared ownership and collective benefit. This makes them uniquely positioned to contribute to sustainable and ethical marketing.

Sustainable marketing involves promoting products and services in ways that positively impact both the environment and society. It includes practices such as efficient resource usage, waste management, renewable energy adoption and carbon footprint reduction. Ethical marketing, on the other hand, focuses on transparency, fairness, and honesty in business dealings, avoiding misleading advertisements, ensuring fair pricing, safeguarding workers' rights and sourcing ethically. These practices help build brand credibility and foster consumer trust.

Organizations like the Khadi and Village Industries Commission (KVIC) exemplify this by promoting eco-friendly products and supporting rural industries. Similarly, Patanjali advocates for

sustainable agriculture by offering organic and Ayurvedic products, thus supporting farmers and the environment.

Indian cooperatives employ a community-centered business model to advance sustainable and ethical practices. A significant portion of their profits is reinvested in social development, supporting education, healthcare and rural infrastructure. They generate employment and promote self-reliance, especially in rural regions. These cooperatives also support local artisans and traditional crafts, helping them reach domestic and global markets.

By encouraging fair trade and ethical sourcing, cooperatives reduce the role of middlemen, ensuring fair prices for farmers and artisans. Amul is a well-known example, procuring milk directly from farmers and passing on fair price benefits, while delivering high-quality products to consumers.

Cooperatives also emphasize environmentally friendly product development, including the use of organic inputs, biodegradable packaging, and renewable energy sources. Water conservation, recycling, and waste management are key focus areas. For instance, Amul has taken steps to reduce plastic usage by switching to biodegradable and reusable packaging for milk and curd. They have also replaced plastic straws and spoons with paper or wooden alternatives to minimize plastic waste.

Maintaining transparency is

another hallmark of cooperative operations. They routinely publish income and expenditure reports, which foster trust among consumers and stakeholders. Cooperatives also involve their members in decision-making processes, enhancing organizational credibility and stability. Moreover, cooperatives actively engage in consumer education and awareness campaigns, promoting sustainable consumption, fair trade and responsible consumerism. Workshops and training sessions encourage consumers to choose eco-friendly and ethically produced goods. The Ministry of Cooperation, supports these initiatives by organizing awareness programs for cooperative members.

Models like Amul exemplify successful cooperative marketing strategies, ensuring fair returns for dairy farmers, producing high-quality products and adopting sustainable packaging. Likewise, the Self Employed Women's Association (SEWA) empowers women by offering training, financial support, and market access, enabling them to achieve self-reliance. These efforts not only reinforce the role of cooperatives in the Indian market but also raise awareness among consumers about ethical and sustainable trade practices, ultimately contributing to a more equitable and environmentally responsible economy. ♦♦♦

**Deputy Director, Indira Gandhi
Cooperative Management Institute,
Lucknow**



During its 595th meeting, the Board of Directors of IFFCO, along with Chairman Shri Dileep Sanghani, passed a resolution urging citizens, communities and organizations across the country to stay united in the face of any provocation. The resolution emphasized the collective responsibility to promote peace, harmony and resilience throughout the nation.



The Managing Director and Chief Executive Officer of IFFCO, Dr. Uday Shankar Awasthi, participated in the Annual General Meeting of the Jordan Phosphate Mines Company (JPMC) held in Amman, Jordan. The meeting was also attended by JIFFCO Chairman, His Excellency Professor Dr. Muhammad Al-Thanibat Al-Akram, along with other Directors and representatives from the General Assembly.



In a program organized at the seed processing unit of the Indian Agro-Forestry Development Cooperative Limited (IFFDC) in Maigalganj, Lakhimpur district, Uttar Pradesh, IFFCO Chairman Shri Dileep Sanghani encouraged further efforts toward making farmers prosperous through cooperative committees.



IFFCO's Marketing Director, Shri Yogendra Kumar, was awarded an honorary doctorate by the University of Agricultural Sciences, Bangalore. With over four decades of dedicated service to Indian agriculture, Shri Kumar has led pioneering innovations and impactful social interventions, significantly improving the lives of millions of farmers across the country.



A delegation from Sahkar Bharati, led by its National Organization Minister Shri Sanjay Pachpor, received specialized training on nano fertilizers at IFFCO's training center in Gurugram. The group also commemorated their visit with a group photo session alongside IFFCO officials.



A seminar focused on enhancing crop productivity using nano fertilizers was held at the Ganga Multipurpose Auditorium in Ballia, Uttar Pradesh. IFFCO Director and Chairman of UPPCF Lucknow, Shri Valmiki Tripathi addressed the gathering and provided farmers with detailed insights into the applications and benefits of nano fertilizers.

Our dream, our aim and our goal is to fulfill our resolutions by 2047. India is significantly ahead of many countries around the world in terms of government efficiency. This mindset has also led to an improved ranking in the Ease of Doing Business index. With the right intentions, well-designed plans and effective implementation, transformation is possible even in the most remote areas. The remarkable success of the aspirational blocks is a clear example of this.

**Shri Narendra Modi,
Prime Minister**



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